



## Barbican Centre Board

**Date:** WEDNESDAY, 3 DECEMBER 2014  
**Time:** 10.30 am  
**Venue:** COMMITTEE ROOMS, 2ND FLOOR, WEST WING, GUILDHALL

**Members:** Deputy John Tomlinson (Chairman)  
Deputy Catherine McGuinness (Deputy Chairman)  
Lucy Frew  
Alderman David Graves  
Tom Hoffman  
Emma Kane  
Roly Keating  
Vivienne Littlechild  
Jeremy Mayhew  
Brian McMaster  
Wendy Mead  
Cllr Guy Nicholson  
Trevor Phillips  
Judith Pleasance  
Deputy Richard Regan OBE  
Keith Salway  
Deputy Dr Giles Shilson  
Jeremy Simons

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Lunch will be served in the Guildhall Club at 1pm  
NB: Part of this meeting could be the subject of audio video recording

John Barradell  
Town Clerk and Chief Executive

# AGENDA

1. **APOLOGIES**
2. **MEMBERS' DECLARATIONS UNDER THE CODE OF CONDUCT IN RESPECT OF ITEMS ON THE AGENDA**
3.
  - a) **Minutes of the Board**  
To approve the public minutes and summary of the Barbican Centre Board meeting held on 8 October 2014.  

**For Decision**  
(Pages 1 - 6)
  - b) **Minutes of the Finance Committee**  
To receive the public minutes and summary of the Finance Committee of the Barbican Centre Board meeting held on 24 September 2014.  

**For Information**  
(Pages 7 - 10)
  - c) **Minutes of the Finance Committee**  
To receive the draft public minutes and summary of the meeting held on 19 November 2014.  

**For Information**  
(Pages 11 - 14)
  - d) **Minutes of the Risk Committee**  
To receive the draft public minutes and summary of the Risk Committee of the Barbican Centre Board held on 14 October 2014.  

**For Information**  
(Pages 15 - 18)
  - e) **Minutes of the Nominations Committee**  
To receive the draft public minutes and summary of the meeting held on 8 October 2014.  

**For Information**  
(Pages 19 - 20)
4. **MANAGEMENT REPORT BY THE CENTRE'S DIRECTORS**  
Report of the Managing Director.  

**For Decision**  
(Pages 21 - 34)
5. **QUESTIONS ON MATTERS RELATING TO THE WORK OF THE BOARD**
6. **ANY OTHER BUSINESS THAT THE CHAIRMAN CONSIDERS URGENT**

7. **EXCLUSION OF THE PUBLIC**  
MOTION – That under Section 100A of the Local Government Act 1972, the public be excluded from the meeting for the following items, on the grounds that they involve the likely disclosure of Exempt Information, as defined in Part 1, of Schedule 12A of the Local Government Act
8. a) **Non-public minutes of the Board**  
To agree the non-public minutes of the Barbican Centre Board meeting held on 8 October 2014.  
**For Decision**  
(Pages 35 - 40)
- b) **Non-public minutes of the Finance Committee**  
To receive the non-public minutes of the Finance Committee of the Barbican Centre Board held on 24 September 2014.  
**For Information**  
(Pages 41 - 48)
- c) **Non-public minutes of the Finance Committee**  
To receive the draft non-public minutes of the Finance Committee of the Barbican Centre Board meeting held on 19 November 2014 (TO FOLLOW).  
**For Information**
- d) **Non-public minutes of the Risk Committee**  
To receive the draft non-public minutes of the Risk Committee of the Barbican Centre Board held on 14 October 2014.  
**For Information**  
(Pages 49 - 52)
9. **OUTSTANDING ACTIONS OF THE BOARD**  
Report of the Town Clerk.  
**For Information**  
(Pages 53 - 56)
10. **SERVICE BASED REVIEW - IMPLEMENTATION PLAN**  
Report of the Chief Operating & Financial Officer.  
**For Information**  
(Pages 57 - 70)
11. **VISUAL ARTS: ANNUAL PRESENTATION**  
Report of the Head of Visual Arts.  
**For Information**  
(Pages 71 - 110)
12. **DEVELOPMENT STRATEGY ANNUAL PAPER**  
Report of the Head of Development (TO FOLLOW).

13. **DEVELOPMENT UPDATE**  
Report of the Managing Director.  

**For Information**  
(Pages 111 - 130)
14. **BUSINESS REVIEW**  
Report of the Chief Operating & Financial Officer (TO FOLLOW).
15. **BUDGET REPORT 2015/16**  
Report of the Chief Operating & Financial Officer. This report was approved by the Finance Committee of the Barbican Centre Board at its 19 November 2014 meeting.  

**For Decision**  
(Pages 131 - 148)
16. **UPDATE ON CAPITAL WORKS**  
Report of the Director of Operations & Buildings.  

**For Information**  
(Pages 149 - 158)
17. **RISK UPDATE**  
Report of the Chief Operating & Financial Officer.  

**For Information**  
(Pages 159 - 166)
18. **CAPITAL CAP EXTENSION 2016/17**  
Report of the Managing Director. This report was approved by the Finance Committee of the Barbican Centre Board and the Corporate Asset Sub-Committee at their 19 November 2014 and 21 November 2014 meetings respectively.  

**For Decision**  
(Pages 167 - 174)
19. **PROPOSED INVESTMENT IN BAR OPERATIONS**  
Report of the Managing Director. This report was approved by the Finance Committee of the Barbican Centre Board at its 19 November 2014 meeting.  

**For Decision**  
(Pages 175 - 186)
20. **QUESTIONS RELATING TO THE WORK OF THE BOARD**
21. **ANY OTHER BUSINESS THE CHAIRMAN CONSIDERS URGENT**